

Analysis of Changes in the Investment Environment for the Electric Vehicle Industry Under the EU's 2035 Carbon Neutrality Goal

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Abstract

The European Union's ambitious 2035 carbon neutrality goal has significantly transformed the investment environment for the electric vehicle (EV) industry. This paper analyzes the changes in investment trends, technological innovation, infrastructure development, and strategic positioning within the EU's evolving landscape. By examining policy frameworks, market dynamics, and the influence of international competition, this study highlights the factors driving increased investment in the EV sector. Furthermore, environmental and social considerations are discussed as essential elements influencing investment strategies, with particular attention to sustainability and regional disparities. The findings indicate that technological advancements, particularly in battery technology and charging infrastructure, will continue to shape the EU's investment environment. Policy support and collaboration between public and private sectors are identified as critical factors for enhancing competitiveness and ensuring inclusive growth. The paper concludes with policy recommendations aimed at promoting a resilient and balanced investment environment for the European EV industry.

Keywords: electric vehicle industry, investment environment, European Union, 2035 carbon neutrality goal

1. Regulatory Framework and Policy Evolution

The European Union's 2035 carbon neutrality goal is a critical component of the European Green Deal and the Fit for 55 package, aiming to reduce greenhouse gas emissions by 55% by 2030 compared to 1990 levels and achieve full carbon neutrality by 2050. A significant aspect of this objective involves the complete phase-out of new internal combustion engine vehicles (ICEVs) by 2035. This policy framework has transformed the investment environment for the electric vehicle (EV) industry by establishing stringent regulations and providing clear long-term signals for investors.

The evolution of the regulatory framework can be divided into three main stages. The initial phase (2010-2020) focused on incentivizing the adoption of EVs through financial subsidies, tax reductions, and research and development grants aimed at lowering the costs associated with EV production and purchase. During this period, member states introduced various national policies to encourage EV adoption, but the lack of a unified regulatory approach limited overall effectiveness.

From 2021 to 2025, the EU introduced more robust regulations as part of the Fit for 55 package, including mandatory emission reduction targets and stricter CO₂ standards for new passenger cars and vans. These policies have been complemented by significant investment in charging infrastructure expansion and enhancements to energy storage technology. Furthermore, the introduction of the Alternative Fuels Infrastructure Regulation (AFIR) has aimed to ensure a cohesive and accessible charging network across the European Union.

The period from 2026 to 2035 is expected to witness the enforcement of total bans on new ICEV sales and the implementation of even stricter emission standards. This regulatory shift places considerable pressure on

automakers to accelerate their transition toward electric powertrains, enhancing the competitiveness of EV manufacturers and suppliers across the region. The EU's Carbon Border Adjustment Mechanism (CBAM) also plays a crucial role by penalizing carbon-intensive imports, promoting cleaner technologies and bolstering the EV industry's growth.

The impact of these evolving policies on the investment environment is profound. The clear and ambitious regulatory targets have created a predictable and attractive environment for investors by reducing policy uncertainty and signaling strong governmental support for the EV transition. Financial incentives, low-interest loans, and tax breaks are particularly effective in attracting both private and public investments. Additionally, EU grants and funding programs, such as the Innovation Fund and Horizon Europe, are actively promoting technological advancements in battery manufacturing, charging infrastructure, and energy management systems.

Furthermore, the regulatory framework has driven increased collaboration between automakers, technology companies, and energy providers. Joint ventures and partnerships aimed at developing advanced batteries, power management systems, and scalable charging networks have become common, illustrating the critical role of regulatory pressure in fostering innovation and investment.

The alignment between policy goals and industry development has also prompted the diversification of investments along the EV value chain. From raw material sourcing and battery manufacturing to grid infrastructure and recycling technologies, the investment landscape is expanding to cover all aspects of the EV ecosystem. This comprehensive approach not only supports the growth of established automakers but also creates opportunities for new market entrants and technology startups.

2. Market Dynamics and Growth Potential

2.1 Current Market Landscape of the EV Industry in the EU

The electric vehicle (EV) market in the European Union has experienced substantial growth over the past few years, driven by ambitious climate policies and evolving consumer preferences. The European Automobile Manufacturers' Association (ACEA) reports that battery electric vehicles (BEVs) now account for approximately 15% of all new car registrations in the EU as of 2025. This represents a significant increase from 6.9% in 2020, highlighting the accelerating transition towards electrification across the region.

Figure 1 shows the EV market share growth in the EU compared to other major markets such as China and the US from 2019 to 2030. According to the data provided by ACEA and S&P Global Mobility, the market share of BEVs in the EU+EFTA+UK is projected to reach approximately 30% by 2025, far exceeding previous conservative estimates of 20%. This strong growth trajectory is expected to continue, with the market share projected to reach 70.7% by 2030, making the region a global leader in EV adoption.

The rapid increase in BEV market share is primarily driven by stringent EU emission regulations, generous consumer incentives, and substantial investments in charging infrastructure. Key markets such as Germany, France, and the Netherlands are leading this transformation through aggressive policy frameworks and infrastructure development.

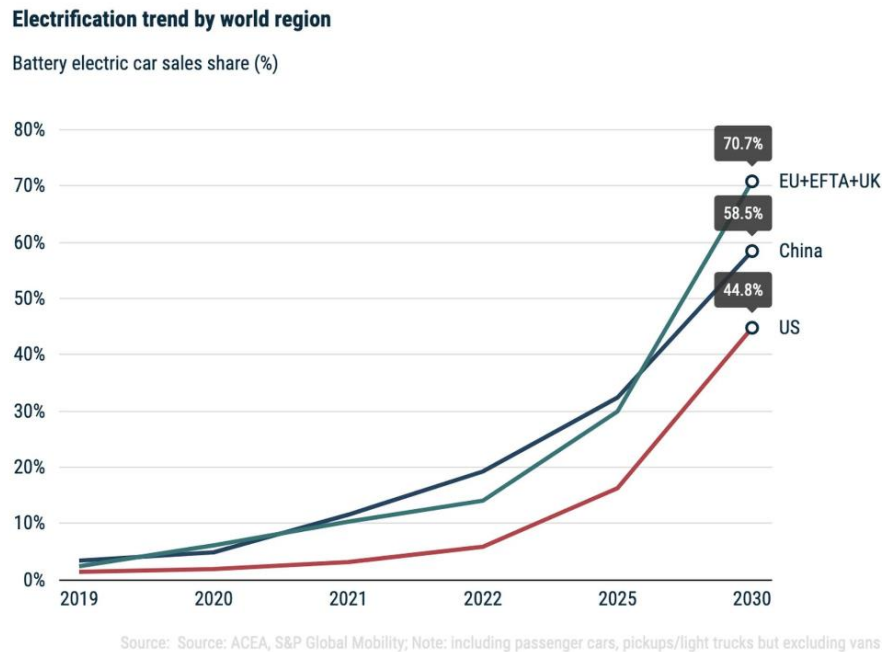


Figure 1. EV Market Share Growth in the EU, China, and the US (2019-2030)

Source: ACEA, S&P Global Mobility.

The data presented in Figure 1 highlights that the EU's electrification rate is significantly higher than that of China and the US. The European market's remarkable growth is largely attributed to ambitious policy initiatives under the European Green Deal and the Fit for 55 package, which aim to phase out internal combustion engine vehicles (ICEVs) by 2035. The increasing availability of affordable EV models, combined with advancements in battery technology and charging networks, has also played a crucial role in expanding market share.

The rapid increase in BEV market share as illustrated in Figure 1 has significantly enhanced the attractiveness of the EU's electric vehicle market to investors. This projected growth has already triggered substantial investments in battery manufacturing, charging infrastructure development, and the production of new electric vehicle models. The anticipated market expansion provides a strong incentive for investors to capitalize on the burgeoning demand for electric mobility within the EU, further shaping the investment environment toward sustainable and technologically advanced solutions.

2.2 Factors Driving Increased Investment in the EV Sector

The substantial growth of the EV market in the European Union is supported by multiple factors that enhance its attractiveness to investors. Key drivers include government policies, technological innovation, infrastructure development, and shifting consumer preferences.

Government incentives remain a crucial component of the investment landscape. Generous subsidies for EV purchases, tax reductions, and exemption from urban access restrictions have lowered the total cost of ownership, making EVs more accessible to consumers. Germany, for instance, continues to offer up to €6,000 per vehicle under its environmental bonus scheme, which has proven effective in boosting EV sales.

Technological advancements, particularly in battery technology, are also pivotal in attracting investment. The development of solid-state batteries, improved energy density, and faster charging capabilities have addressed some of the most pressing consumer concerns related to range and charging convenience. Investment in battery recycling and energy management systems is further enhancing the sector's growth potential.

Another critical factor driving investment is the rapid expansion of charging infrastructure. The EU's plan to deploy over 1 million public charging points by 2025 aims to alleviate range anxiety and improve consumer confidence in EV adoption. Countries with well-established charging networks, such as the Netherlands, have shown higher EV penetration rates, demonstrating the importance of accessible infrastructure.

Consumer demand for cleaner and more sustainable transportation options continues to grow, driven by increased environmental awareness and evolving societal preferences. As automakers expand their electric vehicle offerings, the market is expected to become even more competitive, further stimulating innovation and

investment.

3. Technological Innovation and Infrastructure Development

Technological innovation and infrastructure development are the driving forces behind the rapid growth of the electric vehicle (EV) industry in the European Union. The EU’s ambitious 2035 carbon neutrality goal has accelerated technological advancements, infrastructure expansion, and investment inflows aimed at transforming the transportation landscape.

3.1 Emerging Technologies Influencing the EV market

The EV market is undergoing significant technological shifts aimed at improving efficiency, cost-effectiveness, and user experience. The most critical area of innovation is battery technology, which remains the cornerstone of EV performance and market acceptance.

Battery technology has seen notable improvements in energy density, cost reduction, thermal management, and charging efficiency over the past five years. According to the International Energy Agency (IEA), energy density has increased by approximately 20% between 2020 and 2025, while the cost per kilowatt-hour (kWh) has dropped by nearly 30% due to advancements in manufacturing processes and material optimization.

The development of solid-state batteries is considered a game-changing breakthrough in the industry. Unlike traditional lithium-ion batteries, solid-state batteries use a solid electrolyte instead of a liquid one, resulting in higher energy density, improved safety, and faster charging capabilities. Companies such as Volkswagen, Toyota, and QuantumScape are heavily investing in this technology, with commercialization expected to accelerate by 2030.

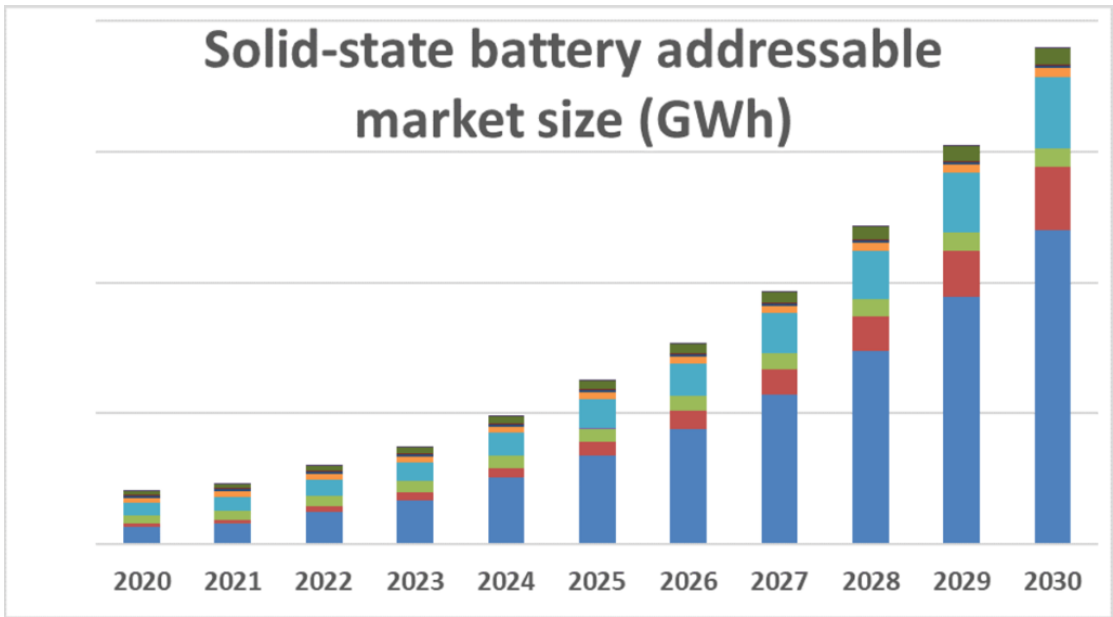


Figure 2. Solid-State Battery Structure and Innovation

Source: Sunon Battery.

The above figure demonstrates the fundamental structure of a solid-state battery, which differs from traditional lithium-ion batteries by using a solid electrolyte. This technological breakthrough is expected to significantly enhance energy density, reduce charging time, and improve overall safety.

Another key area of innovation is the enhancement of battery recycling technology. As EV adoption grows, so does the concern about battery waste management. European companies are increasingly investing in recycling facilities to recover valuable materials such as lithium, cobalt, and nickel. The EU’s proposed Battery Regulation, which aims to promote a circular economy, is expected to drive further investment in this area.

Additionally, vehicle-to-grid (V2G) technology is emerging as a promising solution for energy management. V2G enables EVs to act as mobile energy storage units, capable of returning electricity to the grid during peak demand periods. This technology not only improves grid resilience but also creates potential revenue streams for EV owners. Several pilot projects across Europe are currently testing the feasibility and scalability of V2G systems.

The rapid development of battery technology has enhanced the competitiveness of EVs compared to internal combustion engine vehicles (ICEVs). The combination of improved energy density and lower costs has made EVs increasingly attractive to both consumers and investors. Moreover, technological advancements are expected to continue accelerating, driven by substantial R&D funding from both private investors and governmental bodies.

3.2 Charging Infrastructure Advancements and Distribution Networks

The establishment of a reliable and extensive charging infrastructure is essential for ensuring the widespread adoption of EVs across the European Union. As range anxiety remains a significant barrier for potential EV buyers, the availability of convenient and efficient charging stations is critical for boosting consumer confidence.

The European Alternative Fuels Observatory (EAFO) reports that the number of public EV charging points is expected to reach approximately 400,000 by 2024, up from 200,000 in 2020. This substantial expansion is being driven by both public and private investments aimed at improving accessibility and interoperability of charging networks.

Countries like the Netherlands, Germany, and France are leading the deployment of high-power charging (HPC) stations, which offer charging speeds of up to 350 kW, significantly reducing the time required to recharge EVs. The European Commission’s proposed Alternative Fuels Infrastructure Regulation (AFIR) aims to establish charging points at regular intervals along the Trans-European Transport Network (TEN-T) corridors, ensuring accessibility for long-distance travel.

Furthermore, the integration of smart charging technologies is gaining momentum. Smart charging enables EVs to be charged during periods of low electricity demand or when renewable energy generation is high, thereby optimizing grid stability and minimizing energy costs. This technology is particularly relevant as the EU aims to increase the share of renewable energy in its overall energy mix.

Table 1. Number of Public EV Charging Points in the EU (2020-2024)

Year	Number of Charging Points
2020	200,000
2021	250,000
2022	300,000
2023	350,000
2024	400,000 (Estimated)

Source: European Alternative Fuels Observatory.

The increasing availability of charging infrastructure is directly linked to the growth of the EV market. Well-established networks in countries like the Netherlands have demonstrated the effectiveness of coordinated policies and investments in promoting EV adoption. The expansion of charging infrastructure is not only essential for consumer convenience but also provides lucrative investment opportunities for companies involved in the manufacturing, installation, and operation of charging stations.

3.3 Investment Opportunities in Battery Technology and Power Management

The rapid advancements in battery technology and power management systems have created substantial investment opportunities across the EU. Companies are actively expanding their production capabilities and investing in innovative technologies aimed at improving battery efficiency, sustainability, and cost-effectiveness.

Battery manufacturing facilities are being established in several European countries to reduce dependence on imported components and ensure a reliable supply chain. Notable projects include Northvolt’s gigafactory in Sweden, Volkswagen’s battery cell plants in Germany, and Renault’s battery partnership in France. These investments are supported by EU funding mechanisms such as the European Battery Alliance (EBA), which aims to secure a competitive and sustainable battery value chain in Europe.

In addition to battery production, significant investment opportunities lie in the development of battery recycling technologies. Efficient recycling processes can reduce environmental impact, lower material costs, and support a circular economy. Companies such as Umicore and BASF are leading the way in establishing advanced recycling facilities to recover valuable materials from used batteries.

Power management systems, including smart charging, vehicle-to-grid (V2G) integration, and energy storage solutions, are also attracting considerable investment. As the adoption of renewable energy sources continues to

grow, the importance of efficient energy management systems will only increase.

The integration of V2G technology is particularly promising, as it allows EVs to act as distributed energy storage units, enhancing grid stability and providing additional revenue streams for EV owners. Investment in V2G systems is expected to increase as pilot projects across Europe demonstrate their feasibility and scalability.

Furthermore, partnerships between automakers, energy companies, and technology firms are becoming increasingly common to accelerate innovation and enhance the overall investment environment for EV-related technologies. The combination of technological advancements, policy support, and market demand has created a dynamic investment environment that is likely to continue evolving rapidly.

4. Investment Trends and Capital Allocation

The investment environment for the electric vehicle (EV) industry in the European Union is rapidly evolving as the region strives to achieve its 2035 carbon neutrality goal. Significant investments are being made across various sectors, including battery manufacturing, charging infrastructure development, and advanced power management systems. The following sections explore the key sources of funding, recent investment trends, and regional disparities in investment allocation.

4.1 Sources of Funding and Recent Investment Trends in the EV Industry

Investment in the European EV industry comes from diverse sources, including government funding, private equity, venture capital, and corporate investment. These funds are channeled towards building battery gigafactories, expanding charging infrastructure, and developing new energy management technologies.

Government Funding and Subsidies:

The European Union and member states provide substantial financial support to promote EV adoption through grants, tax incentives, and research funding. The European Investment Bank (EIB) has actively financed major projects aimed at enhancing battery production and charging infrastructure.

Private Equity and Venture Capital:

Private investors are increasingly focusing on technological innovation in battery manufacturing, smart charging solutions, and vehicle-to-grid (V2G) integration. Investment in startups working on solid-state batteries and battery recycling technologies has grown significantly over the past few years.

Corporate Investment and Joint Ventures:

Established automakers and energy companies are heavily investing in expanding their EV manufacturing capabilities and securing battery supply chains. Notable projects include Northvolt’s battery production facility in Sweden and Volkswagen’s battery cell plants in Germany.

Table 2: Major Investments in European EV Projects (2022-2025)

Year	Company	Investment (€ billion)	Source
2022	Volkswagen	2.0	Government Aid
2023	Northvolt	1.5	Private Equity
2024	Renault	1.2	Corporate Funds
2025	InoBat	0.8	Joint Venture

Source: Financial Times.

The above table highlights some of the most significant investments in the European EV market between 2022 and 2025. Volkswagen’s government-supported initiatives and Northvolt’s private equity funding demonstrate the diverse sources of capital flowing into the industry. Additionally, collaborations between companies, such as Renault’s partnerships to enhance battery supply chains, indicate a trend toward strategic alliances to mitigate supply chain risks and enhance technological capabilities.

4.2 Regional Disparities in Investment Allocation Within the EU

Despite overall growth in investment, there are considerable regional disparities within the European Union. Countries in Western and Northern Europe continue to attract the largest share of funding, while Eastern and Southern European nations are lagging behind.

High-Investment Regions:

- Germany: A leading hub for battery manufacturing, supported by large-scale projects from Volkswagen,

BASF, and other major companies.

- France: Strong government support and collaborations aimed at enhancing battery recycling and manufacturing capabilities.
- Sweden: Northvolt's gigafactory in Sweden is one of the most significant battery manufacturing projects in Europe, enhancing the region's competitiveness.
- Netherlands: Renowned for its advanced charging infrastructure, with extensive networks facilitating EV adoption.

Under-Invested Regions:

- Eastern Europe: Limited manufacturing capacity and weaker infrastructure have resulted in lower investment levels.
- Southern Europe: Investment is gradually increasing but remains below the levels seen in Western European nations.

The uneven distribution of investment is partly due to differences in policy support, industrial capabilities, and infrastructure readiness. However, EU cohesion funds and regional development programs aim to address these disparities by promoting investment in underserved areas.

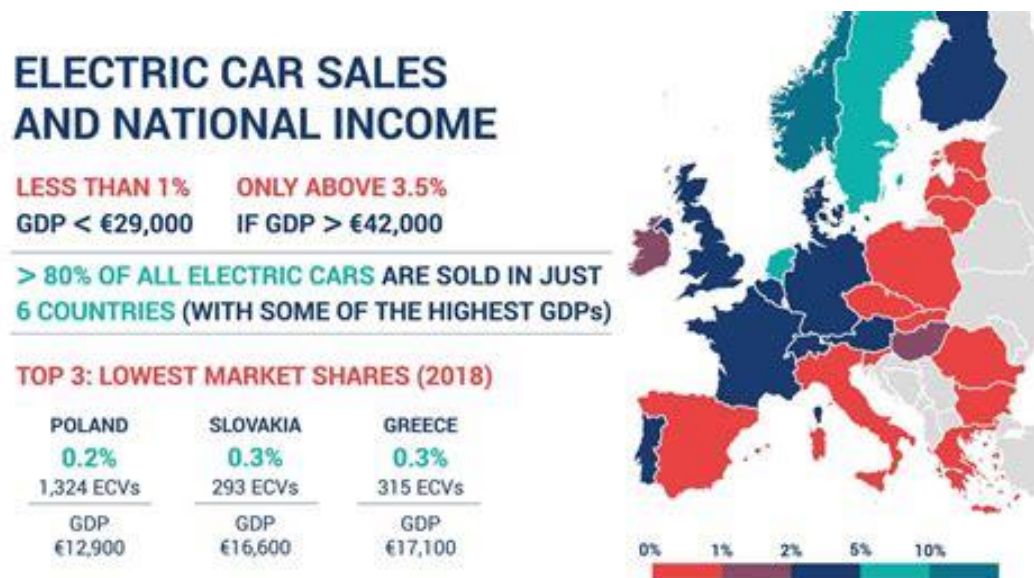


Figure 3. Investment Distribution Across EU Countries (2020-2025)

Source: Eurostat.

The above figure demonstrates the disparity in investment distribution across EU countries, highlighting that approximately 80% of EV-related investments are concentrated in six countries, including Germany, France, Sweden, the Netherlands, Italy, and Spain. This imbalance presents challenges for the EU's overall carbon neutrality objectives, particularly for regions that lack sufficient funding and infrastructure.

Efforts to address these disparities include EU-wide initiatives such as the European Battery Alliance and regional funding programs aimed at promoting equitable investment across all member states. As the EU continues to advance toward its 2035 carbon neutrality goal, narrowing the investment gap between countries will be essential to ensure a sustainable and inclusive transition to electric mobility.

5. Competitiveness and Strategic Positioning

The European Union's 2035 carbon neutrality goal has intensified competition within the electric vehicle (EV) sector, both regionally and internationally. As the EU strives to lead the global transition toward electric mobility, strategic positioning has become a critical aspect for member states seeking to attract investment and enhance their technological capabilities.

5.1 Strategic Positioning to Attract Investment in the Evolving Landscape

Countries within the European Union are increasingly adopting proactive strategies to enhance their

competitiveness in the EV industry. These strategies include offering financial incentives, establishing manufacturing hubs, and promoting collaborative research and development (R&D) initiatives.

Germany, France, Sweden, and the Netherlands have emerged as the most attractive destinations for EV-related investments, largely due to their well-established automotive industries, strong governmental support, and advanced infrastructure.

Germany maintains a dominant position within the EU's EV market, driven by extensive investment in battery cell manufacturing and vehicle production. Companies such as Volkswagen and BASF have established major manufacturing facilities to ensure supply chain resilience and technological leadership.

France continues to benefit from strategic collaborations between automakers and energy companies. The government's supportive policies and substantial funding for battery recycling and manufacturing have bolstered the country's investment appeal.

Sweden is rapidly gaining prominence in the battery manufacturing sector, thanks to Northvolt's gigafactory, which is positioned as a key supplier for European automakers. The country's focus on sustainable manufacturing practices also enhances its attractiveness to investors.

The Netherlands remains a leader in charging infrastructure deployment, boasting one of the most efficient and expansive networks in Europe. Its strong position in infrastructure investment continues to attract interest from technology firms and energy providers.

Table 3. Competitive Analysis of EU Countries in the EV Sector (2025)

Country	Competitive Advantage	Investment Attracted (€ billion)
Germany	Advanced Manufacturing Capabilities	5.0
France	Strong Government Support	3.5
Sweden	Leading Battery Technology Development	2.0
Netherlands	Extensive Charging Infrastructure	1.5

Source: Financial Times.

The table above highlights the leading countries in terms of investment attraction and their respective competitive advantages. Germany continues to dominate due to its established manufacturing base and technological expertise, while France and Sweden benefit from supportive policies and innovation in battery production. The Netherlands, on the other hand, focuses on infrastructure deployment, which remains a critical component of the EV ecosystem.

Efforts to attract investment are further supported by the European Commission's Horizon Europe program, which promotes research and innovation across member states. Collaborative projects focused on battery technology, vehicle-to-grid (V2G) systems, and sustainable manufacturing practices are expected to play a key role in enhancing the EU's global competitiveness.

5.2 Influence of International Competition on EU Investment Strategies

The global EV market is becoming increasingly competitive, with regions such as China and the United States rapidly advancing their own electric mobility industries. This heightened competition presents both challenges and opportunities for the EU as it seeks to maintain its leadership position.

China continues to dominate the global EV market, particularly in terms of battery manufacturing and cost efficiency. Chinese companies such as CATL and BYD have established themselves as major players, with robust supply chains and large-scale production capabilities. The influx of affordable Chinese EVs into the European market presents a significant competitive challenge for local manufacturers.

To counter China's dominance, the EU has implemented strategies aimed at enhancing its technological sovereignty. These include investing in local battery production, promoting recycling technologies, and encouraging partnerships between automakers and technology firms. Furthermore, the Carbon Border Adjustment Mechanism (CBAM) is intended to protect European manufacturers from unfair competition by imposing tariffs on carbon-intensive imports.

The United States is also becoming a formidable competitor, particularly following the implementation of the Inflation Reduction Act (IRA), which provides substantial incentives for domestic battery manufacturing and electric vehicle production. The EU's response has been to strengthen its own industrial policies and promote cross-border collaboration to enhance technological development and ensure supply chain resilience.

In addition to governmental initiatives, European automakers are increasingly focusing on developing high-performance EV models to differentiate themselves from international competitors. Emphasis is being placed on improving battery performance, enhancing charging efficiency, and expanding the range of EV models available to consumers.

The EU's strategic positioning in the global EV market will largely depend on its ability to foster innovation, enhance infrastructure, and create favorable conditions for investment. Continued collaboration among member states, coupled with effective industrial policies, will be essential in maintaining a competitive edge.

6. Environmental and Social Considerations

The transition to electric vehicles (EVs) within the European Union is not only an economic and technological endeavor but also a crucial element of the broader effort to achieve environmental sustainability and social equity. As the EU pursues its 2035 carbon neutrality goal, environmental and social aspects have become central to investment decisions and policy frameworks.

The adoption of electric vehicles is expected to yield substantial environmental benefits, particularly through the reduction of greenhouse gas (GHG) emissions. The transport sector currently contributes approximately 25% of the EU's total emissions, and replacing internal combustion engine vehicles (ICEVs) with EVs is a key strategy for achieving significant carbon reductions. The European Environment Agency (EEA) estimates that a complete transition to electric mobility by 2035 could reduce CO₂ emissions by over one billion tonnes annually, which is essential for meeting the EU's climate targets under the Paris Agreement.

Integrating EVs with renewable energy sources through smart charging systems and vehicle-to-grid (V2G) technology is expected to further enhance the environmental benefits of electric mobility. By optimizing charging during periods of high renewable energy generation, EVs can contribute to grid stabilization and improve the efficient use of clean energy resources. However, while EVs offer clear advantages over conventional vehicles in terms of emissions reduction, their environmental impact is not negligible. The production of EV batteries, particularly the extraction and processing of critical raw materials such as lithium, cobalt, and nickel, has significant environmental implications. Unsustainable mining practices and energy-intensive manufacturing processes contribute to pollution, habitat destruction, and substantial carbon emissions.

To address these concerns, the EU is actively promoting the development of battery recycling technologies to recover valuable materials and reduce environmental harm. The proposed Battery Regulation aims to establish a circular economy framework that enhances resource efficiency, minimizes waste, and promotes the use of recycled materials. Moreover, improving the sustainability of raw material extraction through responsible sourcing practices is becoming a priority for companies seeking to align with the EU's environmental standards.

In addition to environmental considerations, the social implications of the EV transition are equally important. The shift from conventional automotive manufacturing to electric mobility is expected to generate significant economic opportunities, including the creation of high-quality jobs in battery manufacturing, software development, and charging infrastructure deployment. According to the European Commission, the EV industry could generate over one million new jobs by 2035. However, this transformation also presents challenges for regions that remain heavily dependent on ICEV production.

Ensuring a fair and inclusive transition is critical to achieving social equity. Retraining and reskilling programs are essential to help workers adapt to the changing industry landscape. Additionally, enhancing the affordability of EVs is a pressing concern. Despite the availability of subsidies and incentives, high purchase prices continue to limit accessibility for low-income consumers. Expanding financial support mechanisms and promoting innovative financing models will be necessary to encourage widespread adoption.

The social benefits of electric mobility are not limited to economic factors. The widespread adoption of EVs is expected to improve public health by reducing air pollution, particularly in densely populated urban areas. Eliminating tailpipe emissions from ICEVs can significantly decrease the incidence of respiratory illnesses and contribute to overall public well-being.

Nevertheless, regional disparities in investment and infrastructure development present further challenges. Western and Northern European countries continue to attract the bulk of EV-related investments, while Eastern and Southern European regions lag behind. Ensuring equitable distribution of resources and promoting investment in underserved areas will be crucial for achieving inclusive growth.

Public perception of electric vehicles remains a critical factor in achieving the EU's carbon neutrality objectives. Consumer education programs, improved charging infrastructure, and continuous technological advancements are essential for building consumer confidence and promoting acceptance of electric mobility.

Environmental and social factors are increasingly influencing investment strategies within the European EV

market. Environmental, Social, and Governance (ESG) criteria are becoming essential components of investment decisions as stakeholders seek to balance profitability with sustainability. Investors are progressively prioritizing companies that demonstrate a commitment to reducing carbon emissions, implementing sustainable sourcing practices, promoting diversity and inclusion, and supporting community development through regional investment programs.

Integrating environmental and social considerations into investment decisions is not only essential for ensuring long-term sustainability but also serves as a strategic advantage for companies seeking to attract funding from impact-focused investors. As the European Union continues its journey toward a carbon-neutral future, balancing technological progress with environmental stewardship and social inclusivity will be critical for creating a resilient and prosperous investment environment.

7. Future Outlook and Policy Recommendations

The investment environment for the electric vehicle (EV) industry in the European Union is poised for continued growth as the region advances toward its 2035 carbon neutrality goal. Technological progress, policy support, and increasing consumer demand are expected to drive further investment across the entire EV value chain. However, maintaining momentum and ensuring a balanced transition will require a comprehensive strategy that addresses existing challenges while capitalizing on emerging opportunities.

The future outlook for the European EV market is highly optimistic, particularly in battery technology and infrastructure development. Significant improvements in energy density, cost reduction, and manufacturing efficiency are likely to accelerate the adoption of electric vehicles. Solid-state batteries, in particular, are expected to become commercially viable within the next decade, offering substantial advantages in terms of safety, charging speed, and energy efficiency. Enhanced battery recycling systems will further contribute to supply chain resilience and environmental sustainability.

Charging infrastructure expansion will remain a critical focus area for the EU. As demand for EVs continues to grow, the deployment of fast-charging networks along major transport corridors will be essential for supporting long-distance travel and improving user convenience. The integration of smart charging technologies and vehicle-to-grid (V2G) systems will play a vital role in optimizing energy consumption and enhancing grid stability. Moreover, partnerships between automakers, energy companies, and technology firms will be crucial for addressing infrastructure challenges and promoting interoperability.

Policy frameworks will continue to shape the investment landscape. While the EU's 2035 ban on new internal combustion engine vehicles (ICEVs) provides a clear direction for the industry, further adjustments to emission standards, subsidies, and tax incentives will likely be necessary to maintain investment attractiveness. The European Commission's Horizon Europe program and other funding mechanisms will play a key role in promoting research and innovation, particularly in areas such as battery manufacturing, energy management, and recycling technologies. Additionally, the proposed Carbon Border Adjustment Mechanism (CBAM) is expected to protect European manufacturers from unfair competition while promoting sustainability across global supply chains.

Investment strategies will need to account for the evolving competitive landscape. As China and the United States continue to expand their EV capabilities, European companies must focus on innovation, efficiency, and differentiation. Strengthening the domestic supply chain for critical raw materials, improving battery recycling processes, and enhancing technological collaboration across member states will be essential for maintaining global leadership. At the same time, addressing regional disparities within the EU will be necessary to promote equitable growth and avoid leaving behind countries that currently lack sufficient investment.

Achieving the EU's carbon neutrality goal will also require greater attention to environmental and social factors. Investors are increasingly prioritizing companies that demonstrate strong Environmental, Social, and Governance (ESG) performance. As a result, businesses operating within the EV sector must align their practices with broader sustainability objectives. Implementing responsible sourcing practices, promoting a circular economy through recycling and reuse, and ensuring fair labor practices throughout the supply chain will be critical for attracting investment and maintaining social legitimacy.

To enhance the investment environment, policymakers must continue to provide clear and consistent regulatory frameworks that incentivize innovation and infrastructure development. Measures aimed at simplifying permitting processes, reducing administrative barriers, and promoting cross-border collaboration will be essential for accelerating the deployment of new technologies. Furthermore, expanding access to funding for small and medium-sized enterprises (SMEs) engaged in EV-related activities can help drive innovation and create new market opportunities.

Promoting consumer acceptance will be another key priority. Although technological advancements have improved the performance and affordability of EVs, public awareness campaigns and educational initiatives are

necessary to address lingering misconceptions about range, charging convenience, and total cost of ownership. Enhancing the visibility of government incentives and providing transparent information about the benefits of electric mobility can help accelerate adoption rates.

The EU's long-term success in building a resilient and competitive EV market will depend on its ability to balance technological progress with environmental sustainability and social inclusivity. Integrating environmental and social considerations into investment decisions will not only improve market attractiveness but also contribute to broader climate and social goals. The continued evolution of the investment environment will require collaboration among governments, businesses, investors, and civil society to ensure that the transition to electric mobility remains both effective and equitable.

Moving forward, strategic alignment between policy objectives, technological innovation, and investment priorities will be essential for establishing the European Union as a global leader in the electric vehicle industry. As the transition progresses, ongoing monitoring, evaluation, and adaptation will be necessary to address emerging challenges and optimize the investment environment for long-term growth.

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